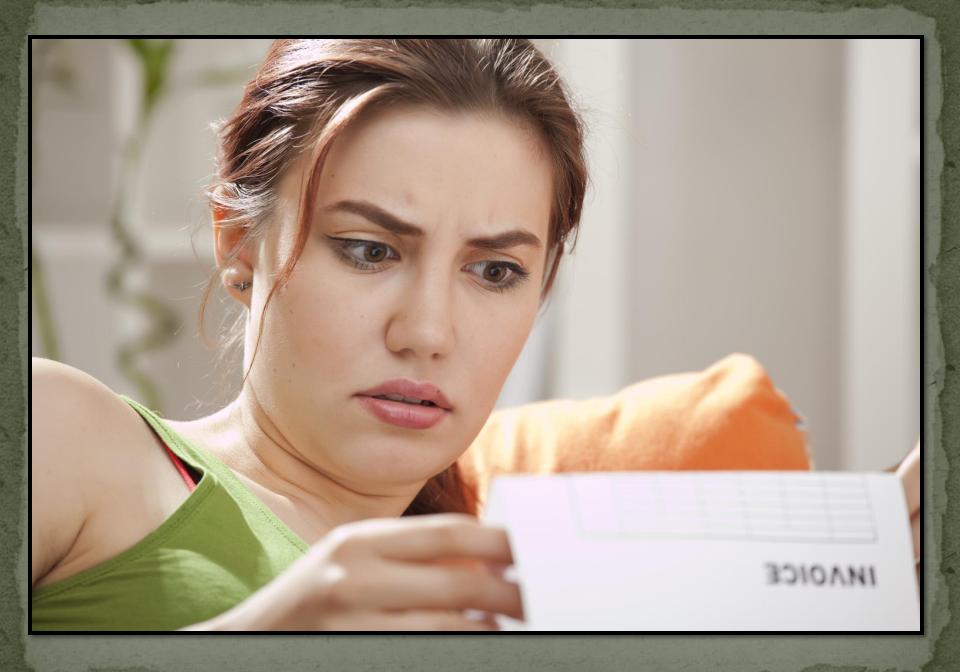


Getting Paid

Beyond Third Party
Financing and
Collections





Equalized Payment Plans Must Haves - All Else Can Be Personalized

Credit History Analysis

- Best predictor of ability to pay
- Best predictor of likelihood to pay
- A variety of providers

Auto Draft Checking

- No invoicing
- No held checks
- No stored credit card numbers
- A variety of providers

Formal Management

- Payment Plan Policy
- Outside Accountability
- Ongoing Management

Veterinary Client Survey

- Response: 40%
- Most use In House Payment Plans as a primary payment plan option. All have had third party financing available previously
- Have used In-House payment plans for 1 2 years
- Various sizes 2 30+ doctors. General, specialty, and emergency practices
- Several states from coast to coast
- Practices with up to 550 active accounts per year
- Practices with up to \$350,000 in accounts receivable per year



Has offering In House Payment Plans increased your treatment rate?

 Every response said "yes" although not all could give a percentage

What is the estimated percentage?

• Average increase: 15%

Note: All clinics offered third party financing previously

Proof That it Works Specialty Clinics Using In-House Payment Plans





Client - Chicago

\$345,000 Accounts
0.5% Delinquency
\$105,000 Added Revenue
\$34,000 Savings
\$139,000 Added Revenue

Client - St. Paul

\$128,000 accounts
0.5% Delinquency
\$49,000 Added Revenue
\$12,800 Savings
\$61,800 Additional Revenue

How do pet owners feel about Auto Drafted Payment Plans?

- "They love it"
- "They are very happy that we offer this option"
- "No problems or issues with monthly drafting from their checking accounts"
- "They seem to really appreciate it"
- "So far everyone has said good things about it"
- "They are happy with options"



Equalized Payment Plans Must Haves - All Else Can Be Personalized

Credit History Analysis

- Best predictor of ability to pay
- Best predictor of likelihood to pay
- A variety of providers

Auto Draft Checking

- No invoicing
- No held checks
- No stored credit card numbers
- A variety of providers

Formal Management

- Payment Plan Policy
- Outside Accountability
- Ongoing Management

Formal Management

Payment Plan Policy

- Percentage down based on credit analysis
- Length of plan based on amount
- Draft dates that follow pay periods

Accountability

- Immediate follow-up of insufficient funds, penalties applied, and working with client to correct issue
- Immediate follow up of credit card expiration dates
- Signatures on payment plan forms prior to treatment

Ongoing Management

- Changing account information, draft dates, balances, payments, etc. when needed
- Communicating with pet owners related to balances, payments due, etc.
- Good customer service related to plans

Looking at it Another Way

Credit Analysis

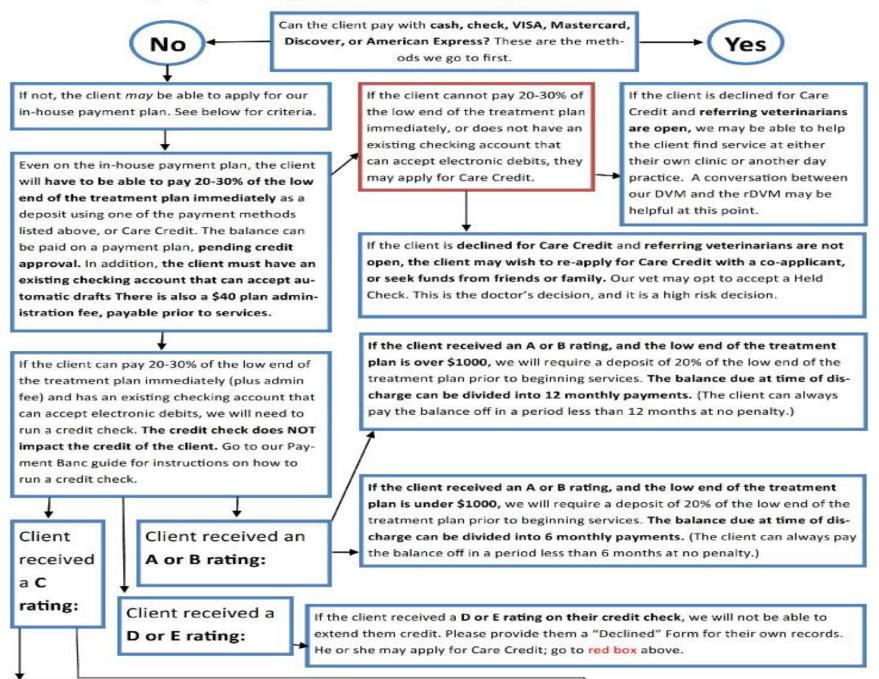
Auto Draft

Ongoing Management

Accountability & Follow-Up

Easy Balance Changes

Navigating AEC's Payment Methods: Getting the Patient the Care it Needs



Testimony From Centerville Animal Hospital About Their In-House Payment Plan

- 1. November as profitable as July
- 2. Revenue coming in before the doors even open
- 3. Stable, consistent, reliable cash flow-- every month of the year
- 4. Team members actually looking forward to conversations about cost
- 5. When a client says, "I can't", and you get to say, "Here's how you can"
- 6. Dental cleanings are again part of regular preventative care
- 7. A sense of euphoria when the cost barrier to services is obliterated
- 8. Getting to help a pet that really needs medical care...and knowing it wouldn't have been possible without payments
- 9. New clients seeking you out because of positive word of mouth—with zero marketing dollars spent
- 10. A serious competitive edge in a changing industry
- 11. The moment when "should I offer payment plans" turns into "I wish I had done this sooner"
- 12. Service compliance rates that are sky-high and account default rates that are rock bottom
- 13. Going to work with enthusiasm, staying that way all day, and resting easy at night!
- 14. The confidence that your revenue is staying with your practice and not being lost in merchant processing rates and Third Party financing fees